

**Agenda Item No. 6(f)**

**DERBYSHIRE COUNTY COUNCIL**

**CABINET**

**11 February 2021**

Report of the Director – Economy, Transport and Environment

**GREEN ENTREPRENEUR GRANT FUND PROGRAMME (CLEAN GROWTH AND REGENERATION)**

(1) **Purpose of Report** To approve the establishment of a Green Entrepreneurs Grant Fund programme and allocation of £2m from the Council's Coronavirus Recovery Fund as part of the county-wide response to the Coronavirus (COVID-19) pandemic and continued development of a low carbon economy in Derbyshire, and to approve a grant of £60,000 per annum for three years to the University of Derby to support the Green Entrepreneurs Programme.

(2) **Information and Analysis**

**Background**

The proposed Green Entrepreneurs Programme set out in this report is a core intervention of Derbyshire's COVID-19 economic recovery action plan but critically helps support the Council's wider ambitions to tackle climate change.

In May 2019, the Council approved a Climate and Carbon Reduction Manifesto, supported by a £4m budget, which identified a number of key pledges:

- To work with Borough and District Councils, utilities and property developers to champion eco-homes fit for the future and to help communities and businesses to become less dependent of energy.
- To promote energy efficiency, including reducing energy use in older buildings and through the use of smart technologies.
- To support low carbon businesses to establish and flourish, creating new jobs across Derbyshire.
- To foster green energy entrepreneurs to develop renewable or zero carbon energy production.
- To attract companies into Derbyshire to carry out research and development and upskill the workforce in partnership with universities and training providers.
- To support and promote the development of low carbon travel and low emission vehicles and explore opportunities for low carbon fuel for HGVs.

The Manifesto was complemented by an approved Climate Change Framework which set out the key delivery mechanisms that would ensure the above pledges are achieved. The Framework is summarised below:

Environment and Climate Change Framework							
Environment and Climate Change Programme							
Theme	↑ Energy ↓	↑ Travel ↓	↑ Resource ↓	↑ Air Quality ↓	↑ Economy ↓	↑ Natural environ't ↓	↑ P'ship working ↓
<i>Relevant policies, strategies &amp; plans</i>	Energy Strategy	LEVI Strategy (2019-2029)  Local Transp't Plan 3 (2011-2026)	Waste Strategy 2013-2026)	Air Quality Strategy (2020-2030)	Good Growth Strategy (2020-2030)	Natural Capital Strategy (2020-2030)	District & borough - wide policies and plans
<i>Key delivery partners</i>	LAs, VCS, resident, business, Distrib'n Network Operator, Midlands Energy Hub	LAs, Go Ultra Low, business, VCS, hospitals, residents	LAs, residents, business	Derbyshire Health and Well-being Board, LAs, business, residents	LAs, business, D2EE, D2N2 LEP, VCS, Midlands Energy Hub	LAs, Trent Valley Landscape Partnership, Peak District National Park, VCS	LAs, social housing providers, residents, business, VCS

<i>Other relevant plans / policies</i>	Derbyshire Cycle Plan Derbyshire Strategic Infrastructure and Investment Plan Local Planning Authority planning policies and economic strategies Peak District Biodiversity Action Plan Lowland Derbyshire Biodiversity Action Plan Local Flood Risk Management Strategy D2N2 Energy Strategy, D2N2 Local Industrial Strategy Derbyshire Climate Change Risk Assessment and Adaptation Framework
--	---

To date, the Economy and Regeneration Service has made good progress against relevant commitments in the Framework as activity is being embedded into core work of the service and the wider Economy, Transport and Environment directorate; specifically (though not exclusively) this includes development and implementation of low carbon transport alternatives, such as the Low Emission Vehicle Strategy and Key Cycle Network.

Wider engagement in the Council's low carbon ambitions has also been secured through events such as the Tackling Climate Change Together conference in March 2020 which was attended by over 200 participants from a wide range of organisations and agreed not just low carbon commitments, but next steps for delivery against the Framework.

For the Economy and Regeneration Service, this included development of the Good Growth and Natural Capital strategies and joint work with industry leads

on modern methods of construction to create more energy efficient buildings across Derbyshire. Also confirmed at the conference was a commitment to launch a Green Entrepreneur's scheme to support business innovation in the field of low carbon technology.

Immediately following the conference, the UK went into national lockdown as a result of the COVID-19 pandemic, the results of which has had a devastating impact on the country's, and Derbyshire's economic performance. As a result, the Council has led a multi-partner response to COVID-19 economic recovery, working through the Derbyshire Economic Partnership.

### **Supporting Green Economic Recovery in Derbyshire**

In July 2020, Hatch Regeneris was commissioned to support the development of county-wide Economic and Employment and Skills Recovery Strategies in response to the pandemic. The strategies have provided the best opportunity in recent years to fundamentally embed green/low carbon ambitions into people and place-based approaches and, as such, the principles of the Council's Good Growth Strategy and Natural Capital Strategy of the Environment and Climate Change Framework have been galvanised into the COVID-19 response.

A number of priority interventions are identified based on the timescales for 'Rescue, Resume, Revive, Regenerate and Renew' model of action and carbon reduction is threaded across all the priorities of place, industry, inward investment, visitor economy, and enabling infrastructure (transport and energy), young people, adults and entrepreneurship. Specifically, in relation to industry and economy, interventions to create support programmes for new business start-ups and 'green entrepreneurs' are included in the action plan, timetabled for roll out in the revive phase (6-12 months from the start of the pandemic in April 2020). Furthermore, alternative energy and alternative transport fuels has been a focus of consideration at the high level Economic Recovery Board, the Economic Recovery Cell and associated work streams and is now being incorporated into innovative scheme proposals.

### **Regional and National COVID-19 Recovery Context**

In 2020, the Derby, Derbyshire, Nottingham and Nottinghamshire Local Enterprise Partnership (D2N2 LEP) signed off the regional Economic Recovery Strategy and the Derbyshire-based strategies outlined above fully reflect the LEP priorities, as well prioritising Derbyshire level interventions.

In November 2020, the Government (HMG) announced its Ten Point Plan which sets out the approach HMG will take to build back better, support green jobs, and accelerate Derbyshire's path to net zero. The plan focuses on increasing ambition in the following areas:

- advancing offshore wind;
- driving the growth of low carbon hydrogen;

- delivering new and advanced nuclear power;
- accelerating the shift to zero emission vehicles;
- green public transport, cycling and walking;
- 'jet zero' and green ships;
- greener buildings;
- investing in carbon capture, usage and storage;
- protecting the natural environment; and
- green finance and innovation.

The Green Industrial Revolution Ten Point Plan will mobilise £12 billion of HMG investment and potentially three times as much from the private sector, to create and support up to 250,000 green jobs.

### **Council's Green Entrepreneur's Fund**

Against this strategic backdrop, the proposals for the Green Entrepreneur's Fund have been developed in collaboration with the University of Derby as part of the COVID-19 recovery effort, to reflect national regional and local priorities. The fund is comprised of three strands, more details are set out in Appendix 1:

#### Strand 1:

##### Green Entrepreneur's Demonstrator Fund.

Capital and revenue support to entrepreneurs wanting to establish green energy/alternative energy/low carbon schemes within Derbyshire. A small number of high-quality demonstrator projects are to be supported, innovative solutions with commercial and community interests collaborating to provide community heat and power solutions will be prioritised minimum grant £100,000, subject to public subsidy control rules.

#### Strand 2:

##### Green Entrepreneur's Small Grant Fund

Capital and Revenue grants of £10,000 - £20,000 will be provided to new start businesses and existing businesses where they demonstrate game changing proposals in alternative energy, clean fuel and carbon reduction.

#### Strand 3:

##### Green Entrepreneurs Scholarship Fund

A training fund to support individuals to retrain with skills to enable them to enter the field of alternative energy.

Businesses eligible to apply for funds must be registered within the County of Derbyshire, and be a small/medium enterprise (up to 250 staff) or a micro business (up to 10 staff). The funds will support existing and startup businesses. The programme will be promoted through existing business networks and channels, including the D2N2 Growth Hub, Federation of Small Businesses Chamber of Commerce, Decarbonise and other local networks. It

will also be promoted through the network of Business Advisors to be engaged as part of the Vision Derbyshire business start-up programme.

#### Programme Management

A Green Entrepreneurs Programme Board, chaired by the Leader of the Council, will have responsibility for programme oversight and approving grants to businesses, based on the recommendation of assessing officers. Other members of the Board include Cabinet Member for Clean Growth and Regeneration, Director of Economy, Transport and Environment and representatives from the University of Derby, who are the recipient of a grant for this purpose. Expertise to advise the Board will be drawn upon as and when necessary. As part of the collaboration with the University of Derby for Programme Management, it is proposed to allocate a grant of £60,000 per annum for three years to the university to support programme delivery, which will be reviewed after the first year.

The indicative spend across the programme is set out below, however, this will be re-assessed by the Board during delivery and may be re aligned to reflect the need evidenced.

	<b>Indicative Spend 20-21 (£)</b>	<b>Indicative Spend 21-22 (£)</b>	<b>Indicative Spend 22-23 (£)</b>	<b>Total (£)</b>
Green Entrepreneurs Demonstrator Fund	200,000	500,000	500,000	1,200,00
Green Entrepreneurs Small Grant Fund	100,000	200,000	200,000	500,000
Green Entrepreneurs Scholarship Fund	20,000	40,000	40,000	100,000
Programme Management (includes £60,000 per annum for UoD subject to review after year 1 )	60,000	70,000	70,000	200,000
<b>Total</b>	<b>360,000</b>	<b>810,000</b>	<b>810,000</b>	<b>2,000,000</b>

**(3) Financial Considerations** As part of the strategic response to COVID-19, the County Council set aside £15m to facilitate interventions which supported residents, businesses and communities. The Council will be

allocating £2m from this funding towards the Green Entrepreneurs Fund. Given this is core funding, there is a clear opportunity to use it as match against other funding sources and every effort will be made to do so to maximise the impact and reach of the programme. In respect of the Programme Management element of the initiative, it is proposed to allocate a grant of £60,000 per annum for three years to the University of Derby to support their contribution to the programme delivery.

(4) **Legal Considerations** The Improvement and Scrutiny Procedure Rules state:

*“13(6) The call-in procedure set out above shall not apply where the decision being taken by Cabinet is urgent. A decision will be urgent if any delay likely to be caused by the call-in process would seriously prejudice the Council’s or the public interest. All reports recommending that decisions be taken should say whether or not it is proposed that call-in be waived. The record of the decision, and notice by which it is made public, shall state whether in the opinion of the decision making person or body, the decision is an urgent one, and therefore not subject to call-in. The Chairman of the appropriate Improvement and Scrutiny Committee should agree both the decision proposed is reasonable in all the circumstances and to it being treated as a matter of urgency. Decisions taken as a matter of urgency should be reported to the next available meeting of the Council, together with the reasons for urgency.”*

In accordance with the Access to Information Procedure Rules, where it is intended to make a key decision in cases of special urgency, then the key decision can only be taken if the decision maker obtains the agreement of the chairman of a relevant Improvement and Scrutiny Committee that the taking of the decision is urgent cannot be reasonably deferred.

In respect of the Programme Management element of this initiative, grant funding is to be made available to the University of Derby as described in this report to support it for that purpose. Legal services will assist the relevant client officers in establishing the grant agreement and terms thereof.

(5) **Human Resources Considerations** The Green Entrepreneurs Fund will require resources to manage the programme and, as such, up to 10% will be allocated for project management costs.

(6) **Other Considerations**

In preparing this report the relevance of the following factors has been considered: prevention of crime and disorder, equality and diversity, environmental, health, property, social value and transport considerations.

(7) **Key Decision** Yes.

- (8) **Call-In** Is it required that call-in be waived in respect of the decisions proposed in the report? No.
- (9) **Background Papers** Derbyshire Economic Partnership Economic Recovery Strategy and Derbyshire Economic Partnership Skills Strategy.
- (10) **OFFICER'S RECOMMENDATIONS** That Cabinet approves:
- 10.1 The establishment of the Green Entrepreneurs grant programme to support delivery of the Coronavirus (COVID-19) Action Plan and continued development of low carbon economy in Derbyshire as set out in Appendix 1 of this report.
- 10.2 The allocation of £2m for the Green Entrepreneurs Programme from Council's COVID-19 Recovery Fund, to include a grant of £60,000 per annum for three years, to be reviewed after the first year, to the University of Derby to support the Green Entrepreneurs Programme through Programme Management.

**Tim Gregory**  
**Director – Economy, Transport and Environment**

# Green Entrepreneurs Fund Programme

## 1. Background

In May 2019 Derbyshire County Council approved a Climate and Carbon Reduction Manifesto, supported by a £4m budget which identified a number of key pledges:

- To work with Borough and District Councils, utilities and property developers to champion eco-homes fit for the future and to help communities and businesses to become less dependent of energy
- Promote energy efficiency, including reducing energy use in older buildings and through the use of smart technologies
- Support low carbon businesses to establish and flourish, creating new jobs across the county
- Foster green energy entrepreneurs to develop renewable or zero carbon energy production
- Attract companies into Derbyshire to carry out research and development and upskill the workforce in partnership with Universities and Training providers
- Support and promote the development of low carbon travel and low emission vehicles and explore opportunities for low carbon fuel for HGVs

In 2020, just prior to the pandemic, the County Council hosted a Tackling Climate Change Together event with over 200 participants from a wide range of organisations and groups represented, during which Cllr Lewis, Leader of the County Council announced the intention to launch a Green Entrepreneur's scheme to support businesses innovate in the field of new low carbon technology. In July 2020 the council commissioned Hatch Regeneris to support the development of Economic Recovery and Employment and Skills Strategies in response to the pandemic. The strategies set out the priority interventions based on the Rescue, Resume, Revive, Regenerate and Renew model of action and carbon reduction is a central thread across all the priorities of place, industry, inward investment, visitor economy, and enabling infrastructure, young people adults and entrepreneurship. Furthermore, alternative energy has been a focus of consideration at the High Level Recovery Board, Economic Recovery Cell and associated work streams.

[Type here]

In November 2020 the government announced the ten point plan which sets out the approach government will take to build back better, support green jobs, and accelerate our path to net zero. The plan focuses on increasing ambition in the following areas:

- advancing offshore wind
- driving the growth of low carbon hydrogen
- delivering new and advanced nuclear power
- accelerating the shift to zero emission vehicles
- green public transport, cycling and walking
- 'jet zero' and green ships
- greener buildings
- investing in carbon capture, usage and storage
- protecting our natural environment
- green finance and innovation

The ten-point plan will mobilise £12 billion of government investment, and potentially 3 times as much from the private sector, to create and support up to 250,000 green jobs.

## **2. Aims**

The Green Entrepreneurs Fund Programme (GEFP) is the County Council's response to national and local low carbon and alternative energy priorities, endeavouring to ensure the county is at the cutting edge of development and technology facilitating national demonstrator initiatives. The proposals for the Green Entrepreneur's Fund Programme have been developed in collaboration with the University of Derby as part of the Covid 19 recovery effort.

The GEFP is both a capital and revenue fund to support entrepreneurs in Derbyshire to start new businesses as well as access training opportunities for both new start entrepreneurs and employees of indigenous businesses. Established Derbyshire SME businesses that can demonstrate a new model of innovative working that develops new products or systems to reduce environmental damage will also be encouraged to present proposals.

To ensure innovation and genuine vision for the future are supported, the parameters of the scheme are designed to encourage solutions beyond the mainstream of current thinking. The Green Entrepreneurs Fund Programme comprises different strands to support businesses and individuals to develop alternative local energy sources and/or low carbon initiatives for communities and businesses, whilst also supporting the manufacture and development of equipment required to provide alternative energy and reskilling opportunities.

## **3 Objectives**

1. To contribute to Derbyshire's Climate and Carbon Reduction Manifesto and to the Enterprising Council agenda.

[Type here]

2. The Green Entrepreneurs Fund Programme will target pre-start, start-up and SMEs across Derbyshire employing fewer than 250 employees and have no other viable route to finance. The student population within the County will be a specific target market to both provide an incentive for `home grown` graduates to remain within the County and to attract back a local cohort of University graduates.
3. To encourage innovation the fund will be open to all sectors that meet the core criteria.
4. The programme is to enable innovation and assist in bringing forward creative solutions to environmental problems, therefore outputs will be flexible and conservatively estimated. Each new start business supported will create a minimum of 1 job with additional jobs potentially created through diversification, training and investment in low carbon equipment.
5. Funding will be allocated to applicants who can demonstrate job creation, private sector leverage, contribute to meeting Derbyshire Climate and Carbon Reduction Manifesto pledges.

#### **4. Summary of Eligibility**

1. Geographical Eligibility: Applicants will be required to be from within the administrative boundary of Derbyshire County Council which includes the Districts and Boroughs of Amber Valley; Bolsover; Chesterfield; Derbyshire Dales; Erewash; High Peak; North East Derbyshire and South Derbyshire.
2. Business Eligibility: New start entrepreneurs will be scrutinised for suitability through due diligence at application stage. Existing SME businesses based in Derbyshire or planning to invest here will be required to meet the SME criteria and be subject to due diligence.
3. Value for Money: The project must represent value for money, to be determined by a comparison and evaluation of applications.
4. Individuals accessing training opportunities must meet the criteria required by the training provider, and must be aged 19 plus.

#### **5.0 Green Entrepreneur's Programme:**

##### **(i) Green Entrepreneur's Demonstrator Fund**

1. Capital and revenue support to entrepreneurs wanting to establish green energy/alternative energy schemes within Derbyshire. A small number of high-quality demonstrator projects are to be supported, innovative solutions with commercial and community interests collaborating to provide community heat and power solutions will be prioritised. In the first instance 4 – 6 projects are anticipated to receive support.

[Type here]

2. Demonstrator projects should apply innovation to new means of low carbon/ energy generation
3. Revenue costs associated with capital costs will be eligible, as will capital only costs.
4. Intervention levels will be encouraged at 40% on average. Discretion will be given to the Board to approve a higher intervention rate up to 80% where exceptional outcomes are forecast and achievable.
5. Subject to public subsidy control rules, grants could be up to £200,000.
6. A promotional campaign will be undertaken within communities to raise awareness off the opportunities for local energy provision, networking entrepreneurs with communities looking to develop their own energy supplies will be a key element of this strand.
7. To ensure the market is made fully aware of the opportunity, the first funding round will be opened for a period of 3 months.
8. Funded graduate placements as part of the project will be encouraged. Where placements are not possible support for unpaid placements as part of undergraduate courses would be encouraged.

**(ii) Green Entrepreneur's Small Grant Fund**

9. Capital only grants and revenue grants associated with capital grants will be eligible for £10,000 - £20,000 to new start businesses and existing businesses where they demonstrate game changing proposals in alternative energy, clean fuel and carbon reduction.
10. Grants directly linked to supporting new skills in the field of low carbon technology/ alternative energy will be eligible.
11. Unpaid student/graduate experiential learning opportunities as part of the project will be encouraged.

**(iii) Green Entrepreneurs Scholarship Fund**

12. A pilot fund to support individuals to retrain with skills to enter the field of alternative energy for new and/or existing courses.
13. The short courses will be level 2 upwards with financial support of up to £1,500 per person. If a specialised higher cost course is identified and fully justified, the board can use discretionary measures up to a cost of £5,000 per person.
14. To be as flexible as possible, and to allow individuals to respond to employer needs a suite of options will enable individuals and businesses to tailor training to specific skill sets.
15. As gaps in skills are identified, businesses can put forward a case for bespoke training to meet the demands of industry for their employees. Where no other sources of funding are available, applications will come from the individuals who must be aged 19 plus.

[Type here]

16. Unemployed applicants will be given priority in the process.
17. A training fund to support individuals to retrain with skills to enable them to enter the field of alternative energy/low carbon. Short courses would be level 2 upwards with financial support of up to £1500 per person.
18. The outcomes of the current Derbyshire Economic Recovery Strategy, Employment and Skills Strategy and D2N2 Employer skills survey will be used to refine the training needs for the area.
19. Support apprentices to train in the field of alternative technology where new skills are required beyond the mainstream offer.

## **6.0 Application Process**

1. All applications will be assessed and appraised according to the strength of their application, business plan; requirement for funding; project outputs predicted and the value for money in terms of investment leveraged.
2. All applicants will be asked to engage with either a specialist start up adviser or Derbyshire's Business adviser prior to applying to ensure they are fully supported from the outset.
3. Beneficiaries will be contracted for three years from the contract start date and outputs and outcomes are to be monitored and be maintained for a minimum of three years.
4. Assets purchased through the Green Entrepreneurs Fund Programme will remain in the business and be based in Derbyshire for the contracted period.
5. The contract will ensure that monitoring takes place on a quarterly basis whilst funding is drawn down and then on an annual basis for the period of the contract to ensure that positive impacts created are sustained and maintained by the beneficiary.
6. There must be no prior start to a project.
7. Existing businesses should be financially viable. This will be validated at appraisal. Audited and management accounts must be provided by the applicant at an early stage the balance sheet must be strong and should not have a negative value.
8. Applicants seeking start up support should be able to provide a costed business plan and evidence of expertise in the sector they are entering.
9. Project Costs: Revenue: Initial rental costs, website development, initial salary costs and specialist consultancy advice will be eligible for a period of up to 6 months. Small scale revenue consumables will not be eligible. Capital: Eligible items of plant, equipment and machinery including installation.
10. Specialist technical expertise will form part of the assessment panel for Green Entrepreneurs Demonstrator Fund and the Green Entrepreneurs Small Grant Fund.

[Type here]

11. Clear linkages will be encouraged between the grant opportunities and to the proposed new start up advisers working within Derbyshire, DCC Business Adviser service, D2 New Starter Programme, National support for start-up businesses, D2N2 Growth Hub business advice service, EMC and the University of Derby alongside other appropriate partners and opportunities as they emerge during the lifetime of the programme.
12. All applications both for grant funding and training opportunities will be required to evidence they have researched other forms of support and identify the gap in the market their proposal is meeting and have clear outcomes.

## 7.0 Indicative Budget

The following is a notional indication of how the £2m Green Entrepreneurs Fund Programme will be split between the three main objectives. However, this will be re-assessed by the Board during delivery and may be re-aligned to reflect evidenced need. In respect of the Programme Management element of the initiative, it is proposed to allocate a grant of £60k per annum for three years to the University of Derby to support their contribution to the programme delivery, which will be reviewed after the first year.

The indicative spend across the programme is set out below, however, this will be re-assessed by the Board during delivery and may be re aligned to reflect the need evidenced.

	Indicative Spend 20/21 £	Indicative Spend 21/22 £	Indicative Spend 22/23 £	Total
Green Entrepreneurs Demonstrator Fund	200,000	500,000	500,000	£1,200,000
Green Entrepreneurs Small Grant Fund	100,000	200,000	200,000	£500,000
Green Entrepreneurs Scholarship Fund	20,000	40,000	40,000	£100,000
Programme Management (includes £60k per annum for UoD)	60,000	70,000	70,000	£200,000*

[Type here]

subject to review after year 1 )				
Total	380,000	810,000	810,000	£2,000,000

## 8.0 Governance Arrangements

### Programme Management

A Green Entrepreneurs Fund Programme Board, chaired by the Leader of the Council, will have responsibility for programme oversight and approving grants to businesses, based on the recommendation of assessing officers. Other members of the Board include Cabinet Member for Clean Growth and Regeneration, Director of Economy, Transport and Environment and representatives from the University of Derby, who are the recipient of a grant for this purpose. Expertise to advise the Board will be drawn upon as and when necessary. As part of the collaboration with the University of Derby for Programme Management, it is proposed to allocate a grant of £60k per annum for three years to the university to support programme delivery, which will be reviewed after the first year.

Derbyshire County Council will be the accountable body and managing partner with ultimate responsibility for the project and the scheme subject to existing financial regulation and audit procedures.

### Senior Responsible Officer: Head of Economic Regeneration (DCC)

1. Oversee the development of the programme
2. Overall responsibility for the programme budget
3. To establish an officer working group to include key partner representatives to manage the day to day running of the programme
4. Define the criteria for control and management of the programme
5. Liaise with DCC Leader, Cabinet member for Clean Growth and Regeneration, Service Director for Economy, Transport and Environment, Head of Employment and Skills, GEP Board and the University of Derby.
6. Report progress to seek agreement/approval from and escalate risks and issues to appropriate personnel
7. Ensure outcome delivery and benefits
8. Ensure the full compliance with all relevant Derbyshire County Council / University of Derby procedures relating to the programme are adhered to.
9. Ultimately responsible for conflict resolution

### Green Entrepreneurs Board

[Type here]

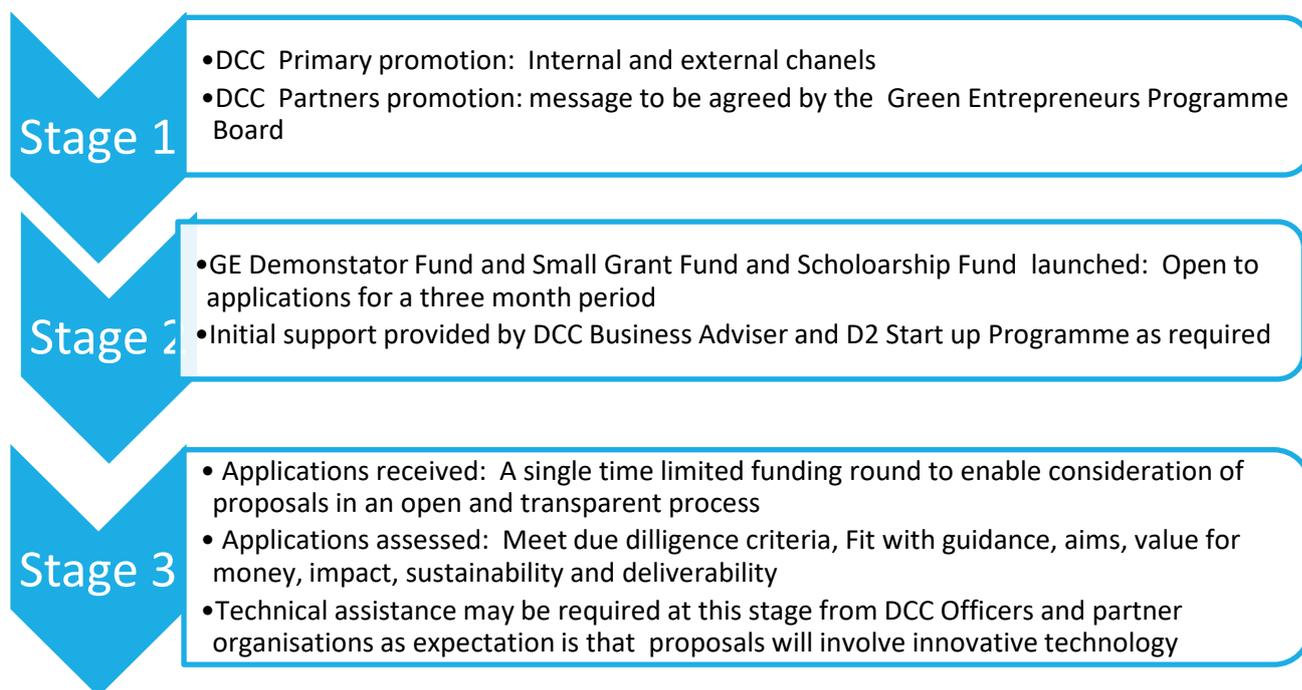
1. DCC: Leader, Cllr for Clean Growth and Regeneration, Service Director for Economy and Regeneration for Economy, Transport and Environment,
2. Technical and professional expertise from partner Organisations will be incorporated in as required and requested by the Board.

3.

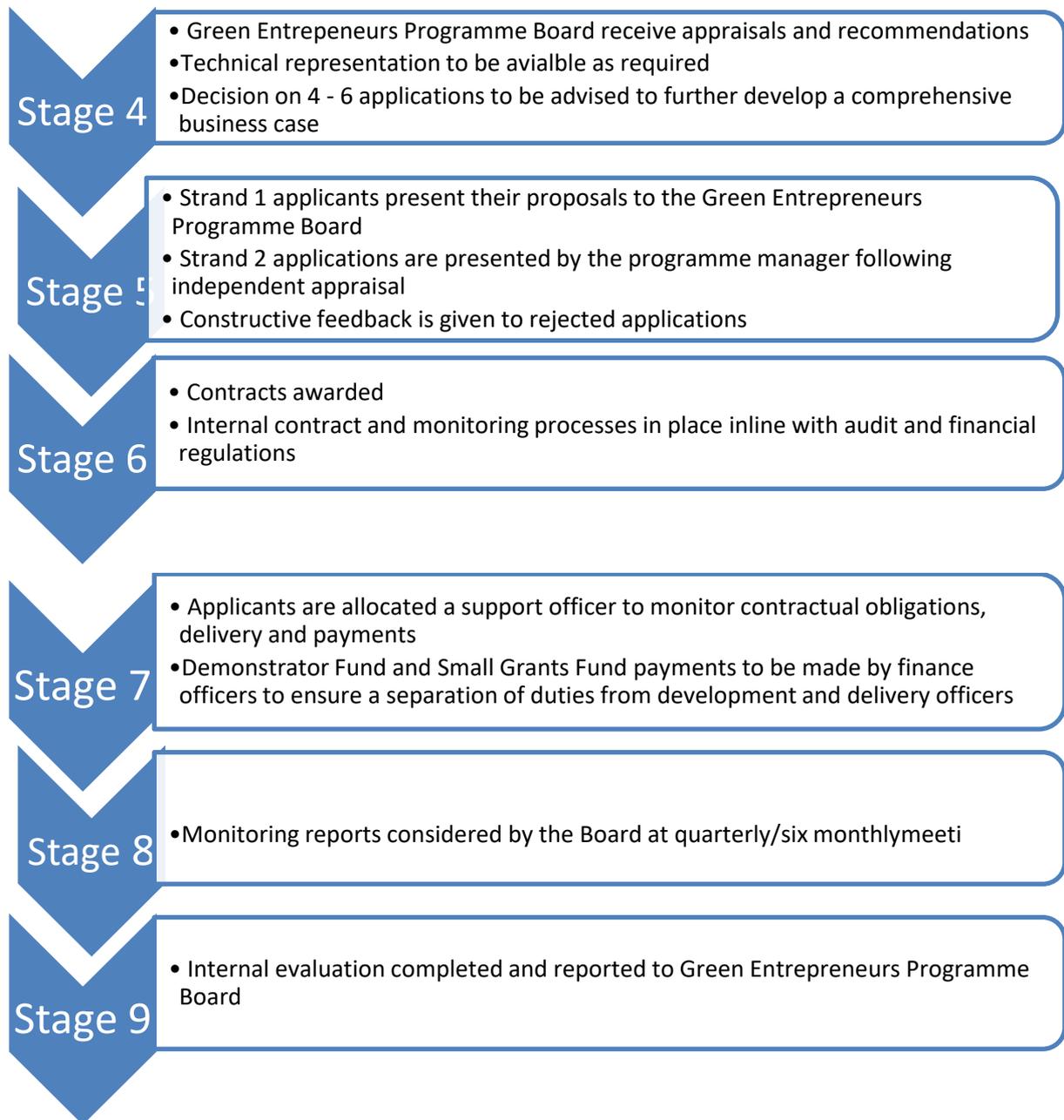
**The role of the Green Entrepreneurs Board will be to:**

1. To agree a 3 year rolling programme of funding
2. Scrutinise the strategic programme and offer advice on the ways that the programme could be enhanced and developed
3. Draw best practice advice and experience
4. Offer advice and guidance on the fit of proposals
5. Provide final decisions on the provision and level of funding provided to applicants
6. Monitor outcomes and outputs and advise on budget changes within the overall budget

## 9.0 The Green Entrepreneurs Programme process



[Type here]



[Type here]