



FOR PUBLICATION

DERBYSHIRE COUNTY COUNCIL

DERBYSHIRE HEALTH AND WELLBEING BOARD

3 October 2024

Report of the Director of Public Health

Transformation of the Derbyshire Joint Strategic Needs Assessment (JSNA): Update on phases two and three.

1. Purpose

- 1.1 The Health and Wellbeing Board is asked to:
- a) Note the progress of the phases two and three of the Joint Strategic Needs Assessment (JSNA) transformation.
 - b) Support the launch of the JSNA by sharing the weblink and encouraging partners to support further content development.

2. Information and Analysis

- 2.1 The JSNA is an ongoing process through which assessments of the current and future health and social care needs of our local communities are made. The JSNA guides the future planning and commissioning of health, social care and well-being services to improve outcomes and reduce inequalities. The JSNA is used by the public health team, other council departments, NHS partners, public and third sector partners and needs to be relevant and accessible to all.

Producing a JSNA is a joint and equal statutory responsibility shared between local authorities and integrated care boards, overseen by the Health and Wellbeing Board.

Local areas can undertake a JSNA in a way best suited to local circumstances and there is no template or specific format that must be

followed, and no mandatory dataset to include. A good JSNA process should take a 'big picture' view of the needs of the population and involve NHS, local authority and wider partner organisations, such as service providers, the third sector, universities and criminal justice agencies. A JSNA can be described as a foundation for addressing health and wellbeing needs and includes a suite of tools like population and demographic overviews, summary chapters for key priority areas, in-depth health needs assessments and a range of data visualisations.

2.2 The previous JSNA in Derbyshire brought together a range of data on an annual basis that demonstrated how Derbyshire was performing against a range of routine indicators. There was also a range of other topics and information spread across the Derbyshire Observatory. Phase one of the transformation programme in 2022 identified that the JSNA is not widely used by the health and social care system to inform decision making; was hard to use; had a low profile amongst local decision makers; was out of date and lacked any shared ownership. The JSNA was considered to be not fit for purpose and Public Health with the support of the Health and Wellbeing Board developed a three-year transformation plan. Phase one was shared with the Board in 2023. This update provides a summary of the second and third phases of the transformation. The new JSNA platform can be accessed here: [JSNA - Derbyshire Observatory](#). New content is being added weekly and the JSNA platform will grow in depth and content over the next 12 months.

The aim of the transformation was to create a jointly owned platform with co-authored content that is strategically owned. The new JSNA was built from the ground up with co-design principles and new technologies like automation and segmentation tools. This approach has resulted in a relevant and timely JSNA. The new JSNA is being relaunched in October 2024 as a key source of information and analysis to inform health, social care and wellbeing decision making.

The following table details the progress and milestones.

Phase One (2022/23)	Review good practice, stakeholder engagement, trialling and testing new approaches. - Completed
Phase Two (2023/24)	Establish a strategic partnership approach to oversee the development and delivery of a jointly owned JSNA Transformation Plan which will include multiple work areas: 1. Digital platform development - JSNA digital platform for self-serve, that will act as single point of

	<p>access for data/ intelligence/insights across the system.</p> <ol style="list-style-type: none"> 2. Content Creation for JSNA Summaries - joint working across the system to identify and support creation of JSNA Summaries for key areas of focus. 3. Development of a process for prioritisation of system-wide deep-dives - in order to prioritise the utilisation of specialist capacity across the system to support the delivery of the deep dive work. 4. Alignment of JSNA approach with public health and Health and Wellbeing Board strategy development 5. Culture change required across the system, to address both the generation of JSNA content and the utilisation of JSNA content routinely in decision making. - Completed
Phase Three (2024/25)	<ol style="list-style-type: none"> 1. Soft Launch Spring 2024. The platform and initial content was added to the Derbyshire Observatory. Further testing and refinement was completed to make a stable platform over the summer. 2. Hard launch October 2024. Video and web resources are in development to describe the JSNA and how to use it. 3. Evaluation of transformation approach to reflect, learn and transform completed and shared at a conference. 4. Evaluation of JSNA platform and further test and refinement. An evaluation plan has been completed and will be started in early 2025. <p>- In progress</p>

2.3 Progress is being made with co-authoring content with partners from the NHS Integrated Care Board (ICB) and wider health and wellbeing partners. This is an area of further development prioritised for 2025. Health and Wellbeing partners can support the adoption of the JSNA co-authoring by making strategic intelligence a priority.

2.4 The Derbyshire JSNA development team have shared progress with Derby City Council and Nottingham and Nottinghamshire public health teams. There are emerging similarities and similar strategic intelligence visions between these JSNA developers. The Derbyshire JSNA has been seen as best practice locally and has inspired developments in Nottinghamshire ICB and Derby City Public Health. This shared

development will continue whilst Derbyshire maintain a standalone JSNA that should support read across the region.

3. Alternative Options Considered

- 3.1 The previous JSNA approach was out of date and not fit for purpose. Reviews of best practice, guidance and feedback from stakeholder engagement indicated we needed to take new approach to JSNA. There is an increasing system requirement for a better strategic intelligence and the JSNA is the place for this. Not completing the JSNA transformation programme is not favoured as this would result in reputational risks and health and wellbeing plans and decisions being taken that are not based on evidence and needs of our population.

4. Implications

- 4.1 Appendix 1 sets out the relevant implications considered in the preparation of the report.

5. Consultation

- 5.1 Derbyshire County Council Corporate Management Team, JUCD Strategic Intent Executive Group (SEIG) and JUCD Strategic Intelligence Group (SIG) have been informed about the JSNA transformation programme. Health and wellbeing partners have been consulted through surveys and engagement workshops. Derby City Council public health have been engaged to agree alignment and collaboration and sharing learning is in place. Stakeholder and user feedback is being requested through the JSNA platform. A process for responding to these requests for content through a feedback loop is in place.

6. Partnership Opportunities

- 6.1 The JSNA is a joint and equal responsibility between the local authority and ICB. There are some products that are being developed across the ICS, however this has required significant effort to gain agreement from ICB colleagues. As the ICB develops its strategic intelligence function the JSNA platform provides a single version of the truth and could be co-hosted by the ICB. This will be explored in 2025.
- 6.2 District and borough colleagues are supporting the development of locality key topic summaries (KTS). These KTSs will provide a detailed description of the population and their health and wellbeing needs.

District and Borough colleagues are encouraged to support the JSNA development through their Health and Wellbeing Partnerships.

7. Background Papers

7.1 JSNA (Joint Strategic Needs Assessment) transformation update. July 2022

<https://democracy.derbyshire.gov.uk/documents/s15470/JSNA%20Transformation.pdf>

Transformation of the Derbyshire Joint Strategic Needs Assessment (JSNA): Update on Phase One March 2023

<https://democracy.derbyshire.gov.uk/documents/s19743/JSNA%20Update.pdf>

8. Appendices

8.1 Appendix 1 – Implications.

9. Recommendation(s)

That the Health and Wellbeing Board:

- a) Note the progress of the phases two and three of the JSNA transformation.
- b) Support the launch of the JSNA by sharing the weblink and encouraging partners to support further content development.

10. Reasons for Recommendation(s)

10.1 The JSNA is a statutory insight tool and requires joint and strategic input from all partners in the Health and Wellbeing board. It will be effective if we use the process and platform to create jointly owned intelligence and insight.

Report Author: Thom Dunn, Assistant Director of Public Health

Contact details: thom.dunn2@derbyshire.gov.uk

Organisation: Derbyshire County Council

HWB Sponsor: Ellie Houlston.

Implications

Financial

- 1.1 The JSNA transformation undertaken to date is funded through the core public health grant; however, future financial planning will be required. Sustainable funding and joint commissioning options with JUCD will be explored in 2025.

Legal

- 2.1 Following the implementation of the Health and Care Act 2022 on 1 July 2022, clinical commissioning groups (CCGs) have been abolished and their functions have been assumed by ICBs.
- 2.2 The Health and Care Act 2022 also amends section 116A of the Local Government and Public Involvement in Health Act 2007, renames 'joint health and wellbeing strategies' to 'joint local health and wellbeing strategies' and replaces references to 'clinical commissioning groups' with 'integrated care boards'.
- 2.3 Health and Wellbeing Boards continue to be responsible for the development of JSNAs and joint local Health and Wellbeing Strategies. However, they must now have regard to the Integrated Care Strategy when preparing their joint local Health and Wellbeing Strategies in addition to having regard to the NHS Mandate.

Human Resources

- 3.1 There are no human resource implications of this report.

Equalities Impact

- 4.1 The JSNA is the core tool for showing the differences in health, wellbeing, and wider determinants of health. The JSNA provides indicators of these differences and inequities. Supporting development of the JSNA will further develop our understanding and activities to address equality and inclusion.

Partnerships

5.1 As the Board has ownership of the development of the JSNA, all Board members can support development of content and usage of the JSNA in strategic planning.

Health and Wellbeing Strategy Areas of Focus

6.1 The JSNA provides data, evidence and intelligence for all of the Areas of Focus. Content has been used to develop the refreshed Health and Wellbeing Board strategy.

- Area of Focus 1: Tackle the four main risk factors that lead to poor health
- Area of Focus 2: Support good mental health
- Area of Focus 3: Support communities to be resilient and independent
- Area of Focus 4: Tackle child poverty and enable children and young people in Derbyshire to start well
- Area of Focus 5: Develop the Health and Wellbeing Board to effectively deliver on the areas of focus