

# Draft Derby and Derbyshire Integrated Care Strategy

Presentation – Derbyshire County Council  
Improvement and Scrutiny Committee – Health

6<sup>th</sup> March 2023



The Derbyshire  
VCSE sector  
Alliance



Derby City Council



# Development of the Strategy

- **National guidance released** - 29 July 2022
- **Framework Document** - Described the approach and outline content for the Draft Strategy. Agreed by ICP Board 7 December 2022
- **Draft Strategy** – for consideration today. Describes strategic approach and practical steps
- **Final version of the Strategy** – consideration by ICP Board in April, accompanied by a Summary Document that will communicate the key elements in a shorter and more accessible format
- **Delivery plans** – focus will now shift to delivery (see later slide)
- **Future updates to the Strategy** – guidance states ICPs should consider revising the Integrated Care Strategy whenever they receive a joint strategic needs assessment
- **Therefore the Strategy should be regarded as a starting point** for assessing and improving the integration of care

# Involvement

- **Multi-organisational and multi-professional working group** - colleagues from local authorities, NHS, and Voluntary, Community, and Social Enterprise (VCSE) sector have steered outputs
- **Communications and engagement group** - includes Healthwatch and VCSE Sector, and is developing Insights and engagement approach
- **Strategy sections** – much of the content has been produced by Joined Up Care Derbyshire (JUCD) colleagues e.g.
  - **Population health and care needs** – from Public Health leads and Population Health Management (PHM) Steering Group
  - **Strategic enablers** – from leads for enabling services and functions
  - **Key Areas of Focus** – proposals developed by Children and Young People (CYP) Delivery Group, PHM Steering Group, and Integrated Place Executive

# Context

- **Content addresses national guidance and seeks to align with System plans, e.g.**
  - Health and wellbeing strategies (noting updates are due in 2023/24)
  - Derbyshire Council Plan
  - Derby City Council Plan
  - NHS planning documents
  - Health inequalities strategy (in development)
  - Adult social care and children's strategies
  - Service plans and JUCD delivery boards
  - Derby/ Derbyshire Anchor Partnership
- **Challenging environment** - Recognise we cannot expect the current challenges to diminish in the near future and we cannot develop this Strategy in a bubble
- **But by integrating resources and by working differently we can improve** prevention, early intervention and outcomes for citizens, and provide services more effectively and efficiently

# Health and care drivers

- **Start Well**

People have a healthy pregnancy, children are born safe and well into a nurturing and secure relationship with care givers, with good nutrition, access to health care, social care, and education. Children thrive and develop positive and healthy relationships.

- **Stay Well**

All citizens live a healthy life, can make healthy choices, and are protected from harm. They maintain quality of life and recover well from ill health or injury.

- **Age Well and Die Well**

Citizens thrive and stay fit, safe, and secure into older age. They maintain independence and actively participate in society. They have a personalised, comfortable, and supported end of life.

# Strategic aims

- Prioritise prevention and early intervention to avoid ill health and improve outcomes
- Reduce inequalities in outcomes, experience, and access
- Develop care that is strengths based and personalised
- Improve connectivity and alignment across Derby and Derbyshire, to ensure people experience joined up care, and to create a sustainable health and care system

# Core approach

## Strategic enablers – ‘the how’

- Architecture and governance
- Shared purpose, values, principles, and behaviours
- Enabling functions and services

## Agreeing Key Areas of Focus – ‘the what’

- Responding to population health, prevention, health inequalities, insights and service quality drivers

## Focus on engagement



# Enablers – ‘the how’

**If we get the enablers right for integrated care, we will see benefits more broadly** across prevention, early intervention and service provision – they include;

- Workforce
- Digital and data
- VCSE sector
- Carers
- Strengths based approaches
- Population health management
- Commissioning
- Quality drivers
- Estate



# Key Areas of Focus - 'the what'

**Not framed as priorities** - Chosen by colleagues as areas to test our strategic aims and ambitions for integrated care, in response to population health and care drivers

## Start Well

- To improve outcomes and reduce inequalities in health, social, emotional, and physical development of children in the early years (0-5) via school readiness

## Stay Well

- To improve prevention and early intervention of the 3 main clinical causes of ill health and early death in the JUCD population - Circulatory disease, respiratory disease and cancer

## Age and Die Well

- To enable older people to live healthy, independent lives at their normal place of residence for as long as possible. Integrated and strength based services will prioritise health and wellbeing, help people in a crisis to remain at home where possible, and maximise a return to independence following escalations

# Engagement as a key element of the Strategy

- **Methodology for embedding engagement approach** included in Draft Strategy, and being developed with Communication and Engagement Group
- **Selection of Key Areas of Focus – informed by Insights**, alongside health needs, System groups, and ICP
- **Plans for engagement with citizens;**
  - Derbyshire Dialogue session - 15 February
  - Range of engagement methods to follow, focused around Enablers and Key Areas of Focus – approach currently being developed
  - Healthwatch and VCSE Sector will be critical to success
- **Plans for engaging with organisations and key forums** – schedule developed
- **Want feedback on key issues and opportunities**

# Delivery of the Strategy

- **After the Strategy is approved, the focus will immediately shift to delivery**, and the work programmes that will be responsible for realising benefits
- **A set of common requirements being produced to guide the work**
- **Significant work already happens** across the System within the scope of the Enablers and Key Areas of Focus, this will be built on
- **Clarity on how delivery actions are to be co-ordinated** across the JUCD architecture
- **Additional programme resource will be required** to drive, support and co-ordinate this work at pace
- **Integrated Place Executive will manage delivery** of the Strategy on behalf of the ICP Board

# In summary – The impact of the Strategy is.....

- **Collaboration and collective working** - The way in which we are developing the Strategy is just as important as the content. We are seeing stronger working relationships between partners, in ways that will prove beneficial beyond the remit of this Strategy
- **A joined up approach to Strategic Enablers** - The Strategy captures for the first time the key, enabling actions that are critical to the development of high quality and sustainable integrated care, and identifies practical areas of focus to test these actions
- **Key Areas of Focus are agreed** – System-wide conversations have led to agreement on three areas that will test our strategic aims and deliver key population health and service outcomes
- **Engagement** – To ensure improvements arising from this Strategy are meaningful and impactful for citizens. The Integrated Care Strategy provides an ideal opportunity to test and further develop our emerging JUCD approach to engagement