



FOR PUBLICATION

DERBYSHIRE COUNTY COUNCIL

HEALTH AND WELLBEING BOARD

7 July 2022

**Report of the Director of Public Health
Derbyshire County Council**

JSNA (Joint Strategic Needs Assessment) transformation update.

1. Purpose

- 1.1 To update the Health and Wellbeing Board (HWB) on the ongoing JSNA transformation programme in Derbyshire. The current Derbyshire JSNA has been identified as lacking in key information, containing out of date information, being difficult to access and not aligned to best practice. A new process and platform are being created by the Public Health team to address the shortcomings of the current approach.

2. Information and Analysis

2.1 What is the JSNA?

The JSNA is an ongoing process through which assessments of the current and future health and social care needs of local communities are made.

Producing a JSNA is a joint and equal statutory responsibility shared between Local Authorities and Clinical Commissioning Groups, overseen by the HWB. Two or more HWBs can work together to produce JSNAs, covering a combined geographical area. The information generated through the JSNA process should then be used to guide the future

planning and commissioning of health and wellbeing services to improve outcomes and reduce inequalities.

Local areas can undertake a JSNA in a way best suited to local circumstances. There is no template or specific format that must be followed, and no mandatory dataset to include.

National guidance is almost 10 years out of date and each area in England has different approaches. A benchmarking review of best practice and JSNA platforms and processes identified that the JSNA should be a 'big picture' view of the needs of the population. Development of the JSNA should involve communities, the NHS, Local Authority, service providers, Voluntary, Community Sector Enterprise (VCSE) partners, universities, and criminal justice agencies.

2.2 How is the Derbyshire JSNA currently conducted?

Public Health in Derbyshire County Council currently manage the JSNA process for the county. Each year "The State of Health and Social Care in Derbyshire" report is produced and presented to the Derbyshire HWB and published within a sub-section of the Derbyshire Observatory website.

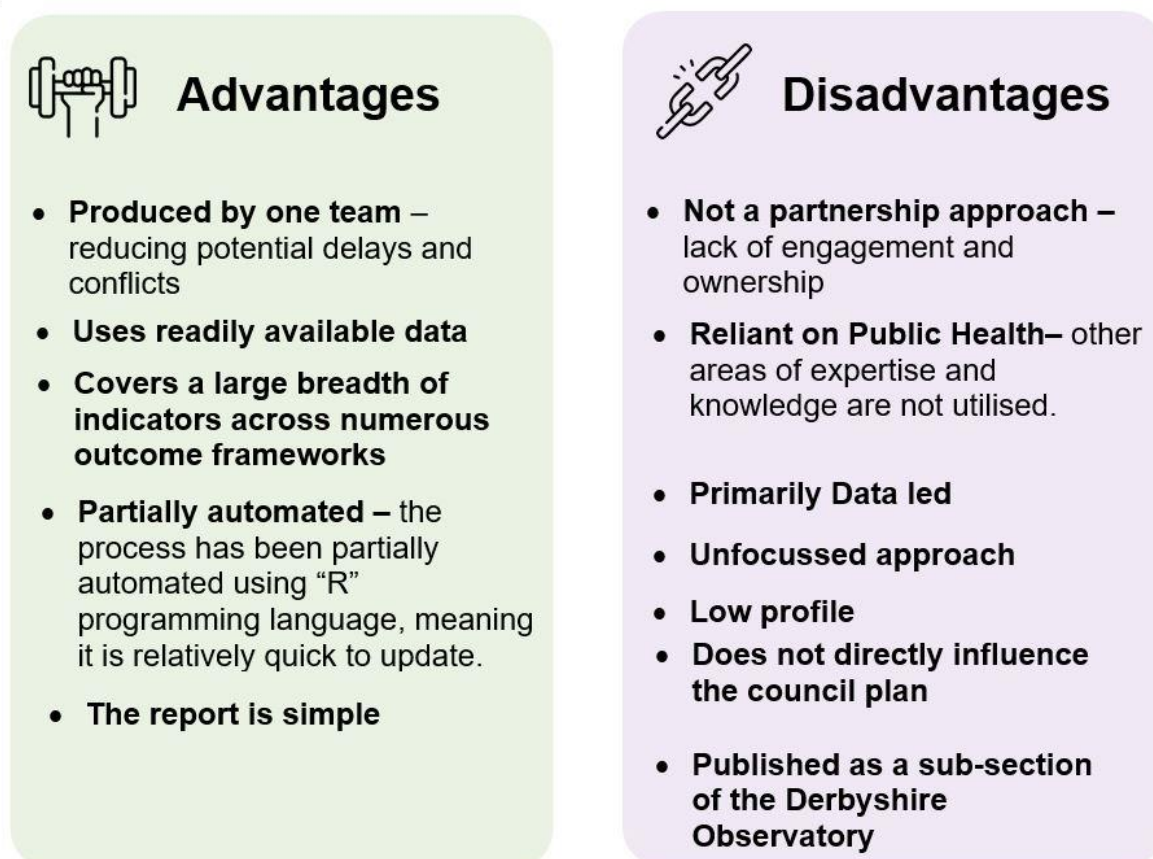
This report pulls together indicator information for Derbyshire from the various outcome frameworks available for health and social care, and highlights where performance is significantly different than England as a whole.

The latest report can be accessed [here](#).

2.3 Advantages and Disadvantages of current approach

The Advantages and Disadvantages of the current approach are summarised in Figure 1. below.

Figure 1. Advantages and Disadvantages of the current JSNA approach



The JSNA process in Derbyshire currently brings together a range of data on an annual basis that demonstrates how Derbyshire is performing against a range of routine indicators. However, it is not widely used by the system to inform decision making, has a low profile amongst local decision makers, and the process lacks a sense of shared ownership.

The Derbyshire health and wellbeing system is currently changing and the JSNA needs to adapt to these changes. They include:

- The formation of Integrated Care Systems (ICS) for joint commissioning and delivery of health services- Joined Up Care Derbyshire (JUCCD).
- The NHS Long Term Plan requires more NHS action on prevention and health inequalities.
- JUCCD Integrated Care Board (ICB) and Integrated Care Partnership (ICP) is being formed and both require the JSNA for needs assessment, prioritisation and decision making.
- Primary Care Networks are now required to complete health inequality plans.

- COVID-19 –recovery from the detrimental impact of the pandemic on the health and wellbeing of our population. These changes provide an opportunity to review the current approach to the JSNA process in Derbyshire and to redesign and relaunch it as a key source of information and analysis to inform health, care and wellbeing decision making.

2.4 The transformation programme.

The transformation programme began in early 2022 and has three workstreams these are being led by an Assistant Director of Public Health and the Derbyshire Knowledge and Intelligence Team (KIT). The three workstreams are running concurrently and were informed by a detailed evaluation of the current Derbyshire JSNA and a comparison with national guidance and local authority platforms. The evaluation identified that we need to understand how the system uses the current JSNA, explore automated platforms or portals and develop the workforce to use public health tools and input into JSNA development.

2.4.1 Workstream 1. Stakeholder engagement.

This is the partnership working group and user and strategic leads engagement started in June 2022. The aim of the group is to create a place based, consistent and shared process for developing local data and intelligence. This has been identified as a need as the current JSNA is developed by Derbyshire KIT often in isolation from other data and intelligence functions in the health and wellbeing system. The JSNA programme will develop a system wide approach and link to the JUCD data and intelligence workstreams.

2.4.2 Workstream 2. Self-serve development.

This is the technical working group, and a platform is in development and user testing will begin in July 2022. The aim of this group is to create data and intelligence products that are accessible, automated and collate multiple sources of information. This has been identified as a need as practitioners and policy makers find it confusing knowing how and where to access publicly available data. The platform will have this all this in one place. The self-serve portal will link to JUCD planned data and intelligence platform (TechStack).

2.4.3 Workstream 3. Workforce development.

This is the organisational development group and will support the development of technical and analytical skills in the public health

workforce. The aim of this group is to ensure that practitioners, clinicians, and partners have the skills to create data, intelligence and insight summaries that can be used on the JSNA platform and to use the self-serve portal.

3 Alternative Options Considered

- 3.1 Do nothing. The JSNA process and platform remains on the Derbyshire Observatory and Derbyshire KIT update sections organically. This is not favoured as this process and platform does not provide depth, insight and is not timely.
- 3.2 Commission a provider. The transformation programme could be led by a technical partner to create a platform and process. This is not favoured as the cost would be over and above the JSNA transformation budget. There is strategic and technical capacity in the Public Health team and KIT to develop a platform.

4 Implications

- 4.1 Appendix 1 sets out the relevant implications considered in the preparation of the report.

5 Consultation

- 5.1 Derbyshire County Council Corporate Management Team, JUCD Strategic Intent Executive Group (SEIG) and JUCD Strategic Intelligence Group (SIG) have been informed about the JSNA transformation programme.

Health and wellbeing partners are being consulted via survey's or facilitated discussions to understand their understanding and needs of the new JSNA.

Derby City Council public health are aware of the JSNA platform and process and have expressed interest in using the proposed platform.

6 Background Papers

- 6.1. A need to develop a new JSNA was presented at DCC CMT in July 2021.

7 Appendices

- 7.1 Appendix 1 – Implications.

8 Recommendation(s)

That the Health and Wellbeing Board:

- a) Note the upcoming changes to the JSNA process and platform.
- b) Support the engagement, testing and development of a shared approach with strategic leads and operational team members across the health and wellbeing system.

9 Reasons for Recommendation(s)

9.1 The HWB oversees the JSNA which is a statutory function which is currently not fit for purpose. The transformation programme will rectify this.

9.2 The JSNA is currently led by one Council team and is not jointly owned and developed. The transformation programme will develop joint ownership.

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Implications

Financial

- 1.1 The JSNA transformation is funded through the core public health grant. £10,000 has been allocated for platform develop and staff training. Future financial planning will be required for hosting, software licenses and ongoing training. Sustainable funding and joint commissioning options with JUCD and Derby City Council will be explored in the next phase of development.

Legal

- 2.1 The JSNA is a statutory function for HWB, and all information and research governance processes will be assured through a secure platform.

Human Resources

- 3.1 Public health staff are being engaged and supported into training for data insight and analysis. This will be in line with current contracts.

Information Technology

- 4.1 A longer term sustainable and licensed platform will be secured by the transformation team. This will be publicly accessible and protect the anonymity of individual information contained in the data.

Equalities Impact

- 5.1 An improved JSNA will allow a greater understanding of the data, intelligence, insight and needs for protected characteristic groups and excluded groups. We anticipate this will improve access and outcomes to these groups.

Corporate objectives and priorities for change

- 6.1 The JSNA transformation supports the following cross cutting priorities:
- System-wide approach to joint working including a partnership with Derby City Council.

- Embed the Outcomes Based Accountability (OBA) approach within Derbyshire County Council and JUCD. The approach begins with a focus on outcomes and provides a framework for planning and evaluating services or interventions.
- Link to JUCD Decision Support Unit (DSU). This will be a formal collaboration of knowledge and intelligence specialists, responsible for the development and completion of time-limited, strategic projects which are relevant to multiple organisations within the ICS. It is proposed that work identified by the JSNA would form part of the future DSU work plan.
- Ensure that the new JSNA is more than a needs/deficit analysis and considers the strengths and assets available within Derbyshire.